- 1 Do you think it's equally as important to
- 2 have programs in place that conserve the energy that we
- 3 are currently producing as important as it is to build
- 4 a new generation that creates more energy? In other
- 5 words, if we have the ability through conservation and
- 6 retrofitting some of these homes that are using up --
- 7 and I have mobile homes in my district that have \$600 a
- 8 month light bills.
- 9 A. Yeah.
- 10 Q. I mean, and we talk about putting a cap and
- 11 trade in place that's going to add another hundred
- 12 dollars to their light bill --
- 13 A. At least.
- Q. -- they can't afford it. I mean, they will
- 15 be forced out of their home, not because they can't
- make their house payment, but because they can't pay
- 17 their electricity bill.
- 18 A. Right.
- 19 Q. Where does conservation rank on your scale of
- 20 importance as it relates to the overall scheme of
- 21 things?
- A. Well, as a board member, I would say that it
- has equal weighting in the sense that what we're trying
- 24 to do is reach a goal. Our goal essentially is that we
- 25 want to have -- we want to have the generation

- obviously to meet the demands, but one of the most
- 2 inexpensive ways to do that is promote conservation.
- 3 And it's really part of that bridge that I described a
- 4 little time ago saying that how do we get from where we
- 5 are right how to where we are probably going to be in
- 6 25 years? And conservation has got to play a big role
- 7 in that.
- And again, it's something that -- I think
- 9 Santee Cooper is emphasizing that more today than they
- were a year ago or two years or three. I think there's
- 11 been a growing level of interest and money's committed
- 12 to move towards -- in other words, if you look at the
- big program when we set up this whole agency where we
- 14 made Marc Tye our vice president in charge of it, a big
- part of his responsibility was try to emphasize
- 16 conservation. And he's got four or five different
- 17 programs within that conservation mode to try to move
- 18 us in that direction.
- So to answer your question in a qualitative
- sense, it is very, very important, and it ranks equally
- 21 with adding generation capacity, whether it be coal or
- 22 nuclear. And it's less expensive.
- 23 O. It is.
- A. But it is not -- it is not an easy thing to
- 25 do.

1 Ο. And the philosophical question becomes are 2 you going to use Santee Cooper money to retrofit 3 somebody else's private home? 4 We're already acting as a catalyst to get 5 that done with our money, so the answer to that 6 question is yes. 7 Ο. Okay. The reason why this is difficult, quite 8 Α. 9 frankly, I think the ultimate solution of this is going 10 to have to be more of a coordinated program between maybe the federal government and state government and 11 12 local governments, non-profits, get the names and get 13 the places and get the locations and see where the 14 needs are. But I think it's going to have a state 15 program and the state program that's part of the 16 federal program and a lot of nonprofits that are trying 17 to do this as well, trying to set up conservation 18 programs and insulation programs for residences. 19 would hope that there might be some better way to get 2.0 all of this coordinated sometime down the road because it is key. It is a very important part of the process. 21 22 REP. OTT: Thank you very much. 23 SEN. RANKIN: How are you, sir? 24 MR. WYNN: Fine. How are you?

SEN. RANKIN: My timing could not have been

25

- 1 better or worse.
- MR. WYNN: We're glad you made it.
- 3 BY SEN. RANKIN:
- 4 Q. You have apparently authored one of the most
- 5 notable quotes of the day in that your view of
- 6 qualification to serve on this board and that is that
- 7 you -- and I'm paraphrasing what I heard -- that you've
- 8 got to be qualified. What did you say?
- 9 A. I think what I said about it was that the
- 10 next ten years is going to be, in my opinion, the most
- important ten years in the then 85-year history of
- 12 Santee Cooper. It's got 75 years and ten years from
- 13 now will have 85 years. But the most crucial ten years
- in terms of keeping Santee Cooper viable and being able
- 15 to accomplish its mission is this next decade because
- there are going to be so many crucial decisions that
- are going to have to be made.
- So what I said was whether I'm the board
- member or whether someone else is the board member, I
- 20 think it's probably more important than ever to have
- 21 people on that board that will be discerning and be
- 22 objective and be qualified to make some of the
- decisions that are going to have to be made.
- Q. Is there time for OJT, on-the-job training?
- A. Well, I think that there is, but everybody

- 1 needs to come to the table with some expertise and some
- 2 areas that lends them -- that lends itself to being
- 3 able to be a part of that team. In other words, they
- 4 understand the legal aspects, they understand the
- 5 accounting aspects, they understand some of the
- 6 engineering aspects. They may have been involved in
- 7 generation in the past. I think the key thing is for
- 8 people to be objective and to be discerning. It
- 9 doesn't hurt to have some particular expertise in some
- 10 area that lends itself to help Santee Cooper.
- 11 Q. His line of questions might have dealt with
- 12 water, the lake --
- REP. OTT: It dealt with water and the lake.
- 14 BY SEN. RANKIN:
- 15 Q. I'm very interested in that --
- 16 A. Okay.
- 17 Q. -- but I'm more acutely interested in the
- 18 retail direct-serve customers in Horry, particularly my
- district, but those 164,000, is that the current
- 20 number?
- 21 A. I think that's pretty close there.
- Q. Carl Franklin who lives in Myrtle Trace, the
- folks that praise or -- what's the opposite of praise?
- 24 A. Denigrate.
- 25 Q. Denigrate or -- praise or pillory Santee

- 1 Cooper or me, but my focus is him --
- 2 A. Right.
- Q. -- and his ability to pay that bill and the
- 4 balance between your industrial, large customers and
- 5 them. And you have maybe not been a part of yet or may
- 6 in the future be called on some effort to help one
- 7 group as compared to the other. How have you done that
- 8 if you have been called on?
- 9 A. I haven't been called on it, but we're
- 10 getting ready to be called on it because we're getting
- 11 ready to go through the process of setting rates.
- I think it's a balance. I mean, I think the
- idea that you can punish employers and run them out of
- 14 the state is not going to help anybody. So I think
- you've really got to look at this thing in a balanced
- 16 way and say what can we do that best protects our
- employers, but at the same time it's not unfair to the
- 18 residences, the direct-serve residences. So it's going
- 19 to be a balancing act.
- But I think again, you can't skew, I don't
- 21 believe, one way or the other just to benefit one of
- those groups because I think one of the most crucial
- things the state has to face in the next year or two or
- ten is going to be employers. I mean, how do we keep
- 25 them here and how do we get them here?

1 And remember we got the second worst 2 unemployment rate in the country right now, and what we 3 don't need is for what's left of our manufacturing base 4 to say the tipping point is finally here because of 5 whether it's cabinet trade or whatever, if you start 6 raising energy prices 30, 40 percent, you're going to 7 lose some of them. We know that. You're going to lose 8 some of them. 9 So I think you can't tilt that balance too far on the side of the direct-serve residences to the 10 11 detriment of the employers, but I do think you've got 12 to have a balance. And that's what these hearings are 13 going to be about, that's what the study is going to be 14 I do think when we do have our public hearings, 15 we will be able to justify the decisions that are made. I don't remember the fellow's name --16 17 Mr. Franklin. 0. 18 I think that he, again, if he comes in there 19 with an open mind in the public hearing, I think that 2.0 he will at least know that we judiciously went through 21 the process to come up with a conclusion of how these 22 rates would be set. But we can't control, obviously, 23 the price of natural gas, the price of coal. Nuclear 24 fuel is a small part of the process. But those

represent like 80 percent, 70 or 80 percent of our

25

- 1 total cost. So you can chop down, you know, these
- other expenses a whole lot, but you're still not really
- 3 attacking the cost problem unless those energy costs go
- 4 down. And we certainly can't control that.
- I do think, though, that there's a strong
- 6 likelihood that those costs are not going to go down
- any time in the text ten years. They're probably going
- 8 to go up. And the cost of transporting some of those
- 9 fuels is already going up.
- So I think, again, what we have to do is
- 11 continue to look at our mission, which is to be a
- 12 low-cost reliable provider of energy and make sure to
- 13 the best of our ability we're achieving that objective.
- 14 But there are going to be some things beyond our
- 15 control.
- 16 Q. You succeeded you, do you recall?
- 17 A. I'm not sure.
- Q. We screened you in '06.
- 19 A. I forgot who the guy was, but he was already
- 20 gone several months before I came before the -- before
- 21 the senate.
- Q. You filled --
- A. To Greenville.
- Q. -- an unexpired term. Was that the lawyer
- 25 from the --

- MS. KING: I don't know off the top of my
- 2 head. I can find out.
- 3 BY SEN. RANKIN:
- 4 Q. The politics of the board, since you have
- 5 arrived, I think -- now, you came in under the new
- 6 statute which we now operate on, correct?
- 7 A. Correct.
- Q. And obviously you possessed the requisite
- 9 skills then and demonstrated that satisfaction before
- 10 the PURC committee and the senate. Politics of what
- 11 you've learned since, obviously, you know that the
- governor is against the Pee Dee plant. Didn't weigh in
- until the very end and the comment period had already
- 14 closed.
- Did you have discussions with the governor
- 16 about him taking a position at that ninth or eleventh
- hour prior to him doing so?
- 18 A. I had discussions, but he never kind of
- showed his hand as to what he thought about it. It was
- 20 kind of like he was thinking about it. And so I was as
- 21 surprised as some others when the letter came out, what
- 22 his position was. Because the only conversations I had
- 23 with him were that he was trying to gather facts. And
- 24 it was pretty much -- you know, wasn't a formal meeting
- or anything. It was just when you bumped into him and

- 1 the subject came up, he was trying to gather facts. He
- 2 never told me how he felt or suggested how I should
- 3 vote or anything like that.
- 4 Q. Okay. Your board endorsed that project
- 5 unanimously?
- 6 A. Absolutely.
- 7 Q. Okay.
- 8 A. We still do.
- 9 Q. Obviously, you serve with Ron Calcaterra?
- 10 A. Right.
- 11 Q. You have read his Op-Ed piece?
- 12 A. Right.
- Q. Do you agree with three points that he calls
- 14 attention to as means of possibly not having to build
- out that plant or if you're familiar with them?
- 16 A. I'm not sure. I think -- I haven't -- I
- don't remember exactly what he wrote. I read it. In
- 18 fact, he handed it to me.
- 19 Q. I'll not tax you along. Quicker approval.
- 20 Everybody politically, environmentally, the utility
- 21 leaders all getting together to urge quick approval of
- 22 nuclear regulatory permits. The federal grants for
- fuel efficiency for our less or more impoverished
- homeowners, mobile homeowners for their upfitting their
- 25 homes or appliances and then the third is the kind of

- 1 pooling, I guess, of your generation resources.
- 2 Is that -- are those heretical ideas?
- A. Nobody could be against the second one. I
- 4 mean, any time I guess that federal money is coming,
- 5 it's going to be used productively, it's a good thing
- 6 in most cases. Good thing to take it.
- 7 The third item, I'm not sure exactly what all
- 8 he means by that. I'm not sure it's practical to be
- 9 combating -- I mean, some of the chemistry involved in
- 10 the best-run utilities around Santee Cooper are going
- 11 to be difficult to mesh, I think in a lot of cases.
- But even worse than that, if you start trying mesh
- 13 SCANA with Duke, I mean, you got the Hatfields and
- 14 McCoys there. It's hard for me to imagine exactly how
- 15 he gets to where he thinks he can get to on that third
- 16 item.
- 17 Q. Okay.
- A. On the first item, I think it's just kind of
- 19 theoretical. Yeah, it would be great to move quicker.
- 20 Q. That's like us sending a resolution from the
- 21 house to the senate to Joe Wilson to ask him to do what
- he asked them to do before he became one of them.
- A. Right. That's like circling planes over
- 24 LaGuardia. I'm not sure we can speed that process up
- 25 much.

1 0. Back to your comment about the requisite 2 I'm curious to know the breadth of finance or skills. engineering or -- you didn't say management but the 3 4 other items you mentioned. 5 Α. Well, I think the key, in my opinion, would 6 be people who have a history of making decisions 7 discerning, about the right and wrong of those 8 decisions, and be able to work through the process. 9 think that's the number one thing. 1.0 The number two thing is skill set that maybe 11 brings some special understanding to the board. 12 think, for instance, David Springs is a structural 13 engineer who has been involved in the construction, I 14 think, of like seven or eight power plants. So he 15 certainly brings a very unique skill set to the board 16 that's been helpful to everybody on the board. 17 We've also got Cecil Viverette who has been 18 involved with cooperatives in Virginia. And he -- you 19 know, he has a special skill set that nobody else on 2.0 the board has, that he's able to be very helpful to 21 everyone and a value because of that. 22 O.L. Thompson has run one, two, three 23 different companies very successfully and so he 24 certainly has the management skills to get people to

work together to accomplish a common goal. And he does

25

- 1 that on the board. I mean, he actually is an excellent
- 2 chairman of the board in the sense that everybody feels
- 3 respected, everybody is called on to give their
- 4 opinion. And I think that the board has worked very,
- 5 very effectively in the last three years to weave
- 6 through what I think has been a gauntlet of challenges.
- 7 And it has been a gauntlet of challenges in terms of,
- 8 again, the credit markets and the changing legislation
- 9 and the fuel cost increases that have been crazy.
- 10 So I think, again, the last three years has
- 11 been a gauntlet that Santee Cooper has been able to
- weave through very effectively, and that's really why
- we have not been in the news too much except for
- 14 Pee Dee. And so I think, again, it's been a very
- 15 successful three years, and I think management deserves
- 16 all of the credit for that. I think O.L. Thompson
- deserves a lot of credit for that because you could
- 18 have turned right when you should have turned left a
- 19 few times in the last few years and the ramifications
- 20 would have been pretty bad.
- Q. Do you credit yourself as well for the last
- 22 three years? Obviously, you're participating mightily.
- 23 The finance committee which you chair, I think --
- A. Finance audit committee, yeah.
- 25 Q. That's a very important role in serving as

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1
      well, and I appreciate your time today --
                 I enjoyed it.
 2
            Α.
                 -- in my beveled and late questions.
 3
            Q.
                 Thank you.
 4
            Α.
 5
                 SEN. RANKIN: Anything else? All right.
 6
      Thanks.
 7
                            Thank you.
                 MR. WYNN:
 8
                            Thank you.
                 REP. OTT:
 9
                 (The hearing concluded at 3:58 p.m.)
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2	CERTIFICATE OF REPORTER
3	
4	I, Sheri L. Byers, Registered Professional Reporter and Notary Public of the State of South Carolina at Large, do hereby
5	certify: That the foregoing proceedings were
6	taken before me on the date and at the time mentioned on page 1 and the proceedings were
7	recorded stenographically by me and were thereafter
8	transcribed under my direction; that the foregoing transcript as typed is a true, accurate and complete record of the proceedings to the best of
9	my ability.
10	I further certify that I am neither related to nor counsel for any party to the cause pending or interested in the events thereof.
11	Witness my hand, I have hereunto affixed my official seal this 2nd day of April,
12	2009, at Columbia, Richland County, South Carolina.
13	Realizable
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15	Registered Professional Reporter, Notary Public
16	State of South Carolina at Large
17	My Commission expires: January 5, 2014
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SUMMARY OF BACKGROUND INFORMATION FOR MR. W. LEIGHTON LORD, III INITIAL APPOINTMENT TO THE SECOND CONGRESSIONAL DISTRICT SOUTH CAROLINA PUBLIC SERVICE AUTHORITY (SANTEE COOPER), COMMENCING MAY 15, 2008, EXPIRING MAY 15, 2015

PERSONAL INFORMATION:

Mr. Lord lives in Columbia. He is married and has three middle-school aged children.

EDUCATIONAL AND EMPLOYMENT BACKGROUND AND EXPERIENCE:

He received an undergraduate degree from the University of Delaware in 1986 and graduated from Vanderbilt Law School in 1989. He became a member of the Delaware Bar in 1989 and a member of the South Carolina Bar in 1994. After serving as a Clerk for the Delaware Court of Chancery, he practiced corporate litigation with the firm of Ashby & Geddes. He then served for three years as Staff Counsel to the U.S. Senate Subcommittee on Investigations. He joined Nexsen Pruet, LLC, in 1994 and has been serving as Chairman of the Board since 2005.

Mr. Lord has authored the following publications: "Protecting the Land: Conservation Easements Past, Present and Future" (contributing author); "Commercial Leases: A Company's Most Important Contract"; "What You Need to Know About State Land Sale Regulation"; and "David v. Goliath – Negotiating a Commercial Lease on Behalf of the Tenant."

CREDIT CHECK:

No concerns noted.

SLED CHECK:

No concerns noted.

TRAFFIC TICKETS WITHIN THE PAST 3 YEARS:

One traffic ticket issued for speeding less than ten miles per hour over the limit in 2008.

CIVIC, CHARITABLE, EDUCATION, SOCIAL, AND FRATERNAL ORGANIZATIONS

Heathwood Hall Episcopal School, Chairman Urban Land Institute – Midlands Director Palmetto Club – Board Member

LETTERS OF RECOMMENDATION:

Peter W. Bristow, President and CEO, First Citizens National Bank; Hane Hipp; Stephen D. Hickman, Headmaster, Heathwood Hall Episcopal School; Burnett R. Maybank III; and Kirkman Finlay III, Member, Columbia City Council.

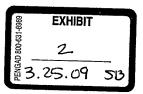
Preliminary Questions

A. Candidate Background

- 1. List and describe any professional experience or education you have in the following areas: accounting, finance, leadership, business operations, risk management, corporate governance, energy, engineering, or the sciences.
- 2. Are you currently a customer of Santee Cooper?
- 3. To what do you attribute your success in your career? What qualities do you possess that enabled you to be successful? How are those qualities going to make you an effective member of the Board of Directors at Santee Cooper?
- 4. Please describe any experience you have had on other boards. Based on those experiences, what is your impression of how a board should operate (in regards to interaction with the management, involvement with daily operations, contact with companies doing business with Santee Cooper, etc.)?
- 5. What is your estimate of the time required to serve as a member of the Board of Directors for Santee Cooper? Are you able to give that time to the position?
- 6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.
- 7. Have you made any political contributions in the past five years? If so, how much and to whom were the contributions made?
- 8. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or an electric cooperative?
- 9. As a director of Santee Cooper would it be ethical for you, your family, or businesses or charities with which you or they have a business, financial, or other relationship to benefit from any Santee Cooper business opportunity or contract? Why or why not?

B. Operations of Santee Cooper

- 1. What services does Santee Cooper perform, and where are those services performed?
- 2. Generally, who are Santee Cooper's customers? Who is Santee Cooper's largest customer?



- 3. What are Santee Cooper's most valuable assets?
- 4. Why was Santee Cooper created, and what are its goals? Do you believe Santee Cooper has fulfilled these goals? Should Santee Cooper continue to exist as a quasi-state entity?
- 5. Do you believe legislative approval is required before Santee Cooper may sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity if the sale or transfer would not materially impair the authority's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs? If the sale or lease would materially impair Santee Cooper's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs, could Santee Cooper sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity without legislative approval?
- 6. How does Santee Cooper compare to government-owned power companies in terms of generation of electricity and sales of electricity?
- 7. What is Santee Cooper's current bond rating, and why is that important?
- 8. How much money does Santee Cooper contribute to South Carolina's budget per year?
- 9. What is the dominant fuel source for Santee Cooper? What other sources of fuel are utilized? Do you envision any changes in sources or mix of generation?
- 10. What are the major legal, financial, and personnel challenges facing Santee Cooper today?

C. Best Practices for Board of Directors

- 1. When the board and the management disagree, how do you believe the disagreements should be resolved?
- 2. If a company is doing business with Santee Cooper and you are personally acquainted with the company's management or familiar with their line of work, how would you handle the situation? Do you think this is a benefit or a conflict of interest? Would you participate in the negotiations between Santee Cooper and this company?
- 3. Describe the duty of loyalty and the duty of care you would owe to Santee Cooper.

- 4. To whom do you as a Santee Cooper board member owe duties? What would you do in the case of conflicting interests?
- 5. What are the differences between directors and managers? Specifically, what are the roles of each in the business operations of Santee Cooper?
- 6. Is it proper for the board of directors not to heed or follow the advice of general counsel? If so, in what instances is it proper?
- 7. What is the proper role for the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina?
- 8. How important is board unity? How would you handle a board member who acts on his own without the knowledge and approval of the board?
- 9. What would be your first three immediate goals to achieve as a member of the board?
- 10. What role should a director's political or ideological beliefs play in making a decision? Should a director base his decision solely on what is in the best interest of Santee Cooper?

D. Freedom of Information Act

- 1. What is the purpose of the Freedom of Information Act (FOIA)? How can you ensure that the Santee Cooper Board complies with the FOIA?
- 2. What types of interactions sufficiently constitute a "meeting" in order to fall within the terms of FOIA? Are e-mail communications and chance social meetings subject to FOIA?
- 3. Are there any practices and/or safeguards that could be put in place in order to avoid violations of FOIA?

Preliminary Questions

A. Candidate Background

- 1. List and describe any professional experience or education you have in the following areas: accounting, finance, leadership, business operations, risk management, corporate governance, energy, engineering, or the sciences.
 - Clerked for Delaware Court of Chancery and practiced Delaware Corporate Law with focus on corporate governance
 - Have practiced business law, including business, corporate and commercial real estate for over 18 years
 - Chairman of the Board and Managing Partner of Nexsen Pruet, LLC where I am in charge of setting the vision and direction of the law firm which has 175 lawyers, several hundred employees and eight offices
 - Currently serve in leadership positions on several boards
- 2. Are you currently a customer of Santee Cooper? No
- 3. You have been successful in your business career. To what do you attribute your success? What qualities do you possess that enabled you to do this? How are those qualities going to make you an effective member of the Board of Directors at Santee Cooper?
 - Hard work, the ability to listen and the desire to improve anything I touch. I will work hard to insure that a great institution remains great, stays true to its mission and meet its challenges.
- 4. Please describe any experience you have had on other boards. Based on those experiences, what is your impression of how a board should operate (in regards to interaction with the management, involvement with daily operations, contact with companies doing business with Santee Cooper, etc.)?
 - I currently serve as Chairman of the Board for Nexsen Pruet, LLC and Heathwood Hall Episcopal School. I served on the Statewide Board for the Urban Land Institute. Board members should set the vision and direction and should not be involved in daily operations. There generally should be no substantive interaction with management or companies doing business with Santee Cooper.
- 5. What is your estimate of the time required to serve as a member of the Board of Directors for Santee Cooper? Are you able to give that time to the position?

At least two days per month, one day for Board meetings and another for preparation. I am willing and able to give this time, plus whatever additional time it takes to serve.

6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.

I do not know of any.

7. Have you made any political contributions in the past five years? If so, how much and to whom were the contributions made? Yes.

1/27/03 - \$100.00 to Henry McMaster 7/31/03 - \$250.00 to Ted Pitts 2004 - \$100.00 to Henry McMaster 2004 - \$250.00 to Ted Pitts 5/18/04 - \$150.00 to Ken Wingate 9/15/05 - \$250.00 to Ted Pitts 2006 - \$3,500.00 to Mark Sanford (Primary) 2006 - \$250.00 to Ted Pitts 2006-\$1,000 to Kirkman Finlay for City Council 2/7/06 - \$500.00 to Bob Staton 2/14/06 - \$500.00 to Henry McMaster 11/07/06 - \$1,000.00 to Mark Sanford (General Election) 10/1/07 - \$500.00 to Converse Chellis III for Treasurer 2/26/08 - \$200.00 to Dwayne Green for State Senate 3/11/08 - \$250.00 to Daniel Verdin for State Senate 4/1/08 - \$250.00 to Brian Boyer for City Council 2008 - \$500 to Henry McMaster

Note: The above is taken from all available public sources, I do not keep records on political giving, so I am trusting the available public sources. There may be other small contributions.

8. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or an electric cooperative?

My law firm, Nexsen Pruet, LLC represents several electric cooperatives. I do not personally represent any electric cooperatives at this time. I am invested in mutual funds that may own stock in these investor owned utilities.

9. As a director of Santee Cooper would it be ethical for you, your family, or businesses or charities with which you or they have a business, financial, or other

relationship to benefit from any Santee Cooper business opportunity or contract? Why or why not?

Only if I fully followed Santee Cooper's internal policy for conflicts of interest.

B. Operations of Santee Cooper

1. What services does Santee Cooper perform, and where are those services performed?

The generation of electricity for wholesale and retail sales and the provision of water service. Santee Cooper has retail customers in Berkeley, Georgetown and Horry Counties. Santee Cooper is the primary source of power distributed Statewide by the electric cooperatives.

2. Generally, who are Santee Cooper's customers? Who is Santee Cooper's largest customer?

The electric cooperatives are Santee Cooper's largest customer, through Central Electric Power Cooperative. Santee Cooper also has direct individual and business customers.

3. What are Santee Cooper's most valuable assets?

Its electric generating facilities and its employees.

4. Why was Santee Cooper created, and what are its goals? Do you believe Santee Cooper has fulfilled these goals? Should Santee Cooper continue to exist as a quasi-state entity?

Santee Cooper was created to provide electricity to rural South Carolina. Santee Cooper's central goal is to improve the quality of life for the people of South Carolina. I believe Santee Cooper has fulfilled, and continues to fulfill, this goal. Santee Cooper should continue to exist as a quasi-state entity.

5. Do you believe legislative approval is required before Santee Cooper may sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity if the sale or transfer would not materially impair the authority's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs? If the sale or lease would materially impair Santee Cooper's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs, could Santee Cooper sell or lease, real or personal property that is used in the

generation, transmission, or distribution of electricity without legislative approval?

Section 58-31-30(4) generally allows the sale of Santee Cooper property without legislative approval. Section 58-31-30(B), modifies 58-31-30(4) and makes it clear that legislative approval is required where any sale involves property used in the generation, transmission and distribution of electricity. Leasing is only allowed if such leasing does not impair its ability to meet electricity generation transmission and distribution needs.

6. How does Santee Cooper compare to government-owned power companies in terms of generation of electricity and sales of electricity?

Santee Cooper is one of the largest State owned utilities in the nation, always in the top 5 in the nation in terms of generation.

7. What is Santee Cooper's current bond rating, and why is that important?

As of 2007 annual report, AA from Fitch, AA from Standard & Poor's and Aa from Moody's. The Bond rating is important since it dictates Santee Cooper's cost of borrowing which directly impacts its business model.

8. How much money does Santee Cooper contribute to South Carolina's budget per year?

Up to 1% of its projected operating revenues, as set forth by statute.

9. What is the dominant fuel source for Santee Cooper? What other sources of fuel are utilized? Do you envision any changes in sources or mix of generation?

Coal is the dominate fuel source, then nuclear, then natural gas, then hydro and then certain renewables.

10. What are the major legal, financial, and personnel challenges facing Santee Cooper today?

Most of Santee Cooper's power is generated by coal fired power plants that face increased regulation and legal challenge. Renewable generation sources are limited and increased nuclear power generation is years away and very expensive. On top of this, Santee Cooper's customer base is growing.

C. Best Practices for Board of Directors

1. When the board and the management disagree, how do you believe the disagreements should be resolved?

Disagreements with management should be resolved within the Board, possibly in executive session. The Board should act through its Chair.

2. If a company is doing business with Santee Cooper and you are personally acquainted with the company's management or familiar with their line of work, how would you handle the situation? Do you think this is a benefit or a conflict of interest? Would you participate in the negotiations between Santee Cooper and this company?

I would always act in the best interest of Santee Cooper and would recuse myself from any vote on which I had a conflict of interest.

3. Describe the duty of loyalty and the duty of care you would owe to Santee Cooper.

The duty of loyalty requires that a director always act in the best interests of Santee Cooper. The duty of care requires a director to be fully prepared and informed of all relevant information necessary to carry out ones duties as a director. These duties are set forth at 58-31-55 & 56 of the Code.

4. To whom do you as a Santee Cooper board member owe duties? What would you do in the case of conflicting interests?

Generally, the duty is owed to Santee Cooper's best interest and specifically, the people of South Carolina, the customers of Santee Cooper and the bond holders.

5. What are the differences between directors and managers? Specifically, what are the roles of each in the business operations of Santee Cooper?

Directors set the vision and direction while managers operate the enterprise and attend its day-to-day needs.

6. Is it proper for the board of directors not to heed or follow the advice of general counsel? If so, in what instances is it proper?

Generally not. It would only be appropriate if the Board believed the advice was contrary to the law or the Board's fiduciary duties.

7. What is the proper role for the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina?

In setting the vision and direction for Santee Cooper, the Board should make sure this role is balanced with Santee Cooper's role in providing electricity to the electric cooperative, business customers and residential customers.

8. How important is board unity? How would you handle a board member who acts on his own without the knowledge and approval of the board?

Very important. The Board Chairman should set the agenda and Board members should work through the Chair and within the Board.

- 9. What would be your first three immediate goals to achieve as a member of the board?
 - 1. Become fully informed of the history, operation and issues facing Santee Cooper.
 - 2. Study and become familiar with energy issues in general.
 - 3. Develop a positive working relationship with my fellow Board members.
- 10. What role should a director's political or ideological beliefs play in making a decision? Should a director base his decision solely on what is in the best interest of Santee Cooper?

A Board member's duty of loyalty requires a Board member to always act in the best interest of Santee Cooper and Santee Cooper's mission. This duty is paramount to an individual's political or ideological beliefs.

D. Freedom of Information Act

1. What is the purpose of the Freedom of Information Act (FOIA)? How can you ensure that the Santee Cooper Board complies with the FOIA?

To assure that public business is performed in an open and public manner and that citizens be advised of the performance of public officials and their decisions.

2. What types of interactions sufficiently constitute a "meeting" in order to fall within the terms of FOIA? Are e-mail communications and chance social meetings subject to FOIA?

As defined in Section 30-4-20(d) of the South Carolina Freedom of Information Act, a quorum of a public body convened to discuss or act upon something under its supervision, control, jurisdiction or advisory power.

3. Are there any practices and/or safeguards that could be put in place in order to avoid violations of FOIA?

An entity subject to South Carolina FOIA should have established procedures for noticing, calling and convening all meetings. The members of that entity should understand the law and when in doubt seek the advice of counsel.

SUMMARY OF BACKGROUND INFORMATION FOR PASTOR MARION H. NEWTON INITIAL APPOINTMENT TO THE SIXTH CONGRESSIONAL DISTRICT SOUTH CAROLINA PUBLIC SERVICE AUTHORITY (SANTEE COOPER), COMMENCING MAY 19, 2006, EXPIRING MAY 19, 2013

PERSONAL INFORMATION:

Mr. Newton lives in Sumter. He is married and has two adult children.

EDUCATIONAL AND EMPLOYMENT BACKGROUND AND EXPERIENCE:

He received a Bachelor of Arts and Bachelor of Divinity degree from Morris College in 1975. He was licensed to preach the gospel in 1971 by Bethel Baptist Church, Roxbury, MA. He is the senior pastor of Jehovah Missionary Baptist Church in Sumter.

CREDIT AND SLED CHECKS:

No concerns noted.

TRAFFIC TICKETS WITHIN THE PAST 3 YEARS:

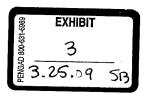
No traffic tickets issued within the past 3 years.

CIVIC, CHARITABLE, EDUCATION, SOCIAL, AND FRATERNAL ORGANIZATIONS

Sumter & Columbia Empowerment Zone Board, Co-chair
Sumter Family Health Center, Board Member
Sumter Community Vision, Board Chairman
South Carolina Community Bank, Advisory Board Member
Progressive National Baptist Convention, Inc., Trustee
NAACP Sumter Branch, Life Member
Delta Kappa Sigma Chapter of Phi Beta Sigma Fraternity, Inc., Member
Sumter Rotary Club Centennial Award Recipient, June 27, 2005
South Carolina Black Hall of Fame Award Recipient, June 22, 2007
Sumter Baptist Missionary and Educational Association, Moderator Emeritus

LETTERS OF RECOMMENDATION:

Patty Wilson, Executive Director, Sumter Community Vision; Luns C. Richardson, President, Morris College; Robert B. Smith, Regional President and CEO, Community Resource Bank; Zona W. Jefferson, PhD., Superintendent Sumter School District 17; and The Honorable J. David Weeks.



STAFF NOTE:

Mr. Newton failed to include in his personal data questionnaire (PDQ) information relating to his employment between 1975, when he received his degrees, and 1984, when he was hired by Jehovah Missionary Baptist Church. Mr. Newton included a biography with his PDQ, which indicates he was employed by The Brick Baptist Church in Frogmore and Meadow Prong Baptist Church in Effingham prior to being employed at Jehovah Missionary Baptist Church. His PDQ reflects that he was employed by Jehovah Missionary Baptist Church in 1984; his biography indicates he was employed there in 1982. He also states in his biography that he was employed at Morris College as Coordinator of Student Activities, Assistant Dean of Student Affairs, and Acting Dean of Student Affairs, but he does not provide the dates of employment. He also states in his biography that he served in the capacity of Church Relations and Alumni Affairs Officer from 1987 until June 1996, at which time "he relinquished his duties at Morris College to provide full time service to his constantly growing congregation at Jehovah Missionary Baptist Church." His biography further states that "[h]e preaches extensively throughout the country and is often heard by citizens of local and surrounding areas through sermons, lectures, addresses and newspaper editorials."

Preliminary Questions

A. Candidate Background

- 1. List and describe any professional experience or education you have in the following areas: accounting, finance, leadership, business operations, risk management, corporate governance, energy, engineering, or the sciences.
- 2. Are you currently a customer of Santee Cooper?
- 3. To what do you attribute your success in your career? What qualities do you possess that enabled you to be successful? How are those qualities going to make you an effective member of the Board of Directors at Santee Cooper?
- 4. Please describe any experience you have had on other boards. Based on those experiences, what is your impression of how a board should operate (in regards to interaction with the management, involvement with daily operations, contact with companies doing business with Santee Cooper, etc.)?
- 5. What is your estimate of the time required to serve as a member of the Board of Directors for Santee Cooper? Are you able to give that time to the position?
- 6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.
- 7. Have you made any political contributions in the past five years? If so, how much and to whom were the contributions made?
- 8. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or an electric cooperative?
- 9. As a director of Santee Cooper would it be ethical for you, your family, or businesses or charities with which you or they have a business, financial, or other relationship to benefit from any Santee Cooper business opportunity or contract? Why or why not?

B. Operations of Santee Cooper

- 1. What services does Santee Cooper perform, and where are those services performed?
- 2. Generally, who are Santee Cooper's customers? Who is Santee Cooper's largest customer?

- 3. What are Santee Cooper's most valuable assets?
- 4. Why was Santee Cooper created, and what are its goals? Do you believe Santee Cooper has fulfilled these goals? Should Santee Cooper continue to exist as a quasi-state entity?
- 5. Do you believe legislative approval is required before Santee Cooper may sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity if the sale or transfer would not materially impair the authority's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs? If the sale or lease would materially impair Santee Cooper's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs, could Santee Cooper sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity without legislative approval?
- 6. How does Santee Cooper compare to government-owned power companies in terms of generation of electricity and sales of electricity?
- 7. What is Santee Cooper's current bond rating, and why is that important?
- 8. How much money does Santee Cooper contribute to South Carolina's budget per year?
- 9. What is the dominant fuel source for Santee Cooper? What other sources of fuel are utilized? Do you envision any changes in sources or mix of generation?
- 10. What are the major legal, financial, and personnel challenges facing Santee Cooper today?

C. Best Practices for Board of Directors

- 1. When the board and the management disagree, how do you believe the disagreements should be resolved?
- 2. If a company is doing business with Santee Cooper and you are personally acquainted with the company's management or familiar with their line of work, how would you handle the situation? Do you think this is a benefit or a conflict of interest? Would you participate in the negotiations between Santee Cooper and this company?
- 3. Describe the duty of loyalty and the duty of care you would owe to Santee Cooper.

- 4. To whom do you as a Santee Cooper board member owe duties? What would you do in the case of conflicting interests?
- 5. What are the differences between directors and managers? Specifically, what are the roles of each in the business operations of Santee Cooper?
- 6. Is it proper for the board of directors not to heed or follow the advice of general counsel? If so, in what instances is it proper?
- 7. What is the proper role for the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina?
- 8. How important is board unity? How would you handle a board member who acts on his own without the knowledge and approval of the board?
- 9. What would be your first three immediate goals to achieve as a member of the board?
- 10. What role should a director's political or ideological beliefs play in making a decision? Should a director base his decision solely on what is in the best interest of Santee Cooper?

D. Freedom of Information Act

- 1. What is the purpose of the Freedom of Information Act (FOIA)? How can you ensure that the Santee Cooper Board complies with the FOIA?
- 2. What types of interactions sufficiently constitute a "meeting" in order to fall within the terms of FOIA? Are e-mail communications and chance social meetings subject to FOIA?
- 3. Are there any practices and/or safeguards that could be put in place in order to avoid violations of FOIA?

803 - 805 S. Harvin Street Sumter, SC 29150 Phone: (803) 775-4032, ext. 100 Fax: (803) 778-5917

Jehovah Missionary Baptist Church



To:	Nanc	y Vaughn Coombs		From:	Cheryl Kennedy		
Faxc	(803)	212-6606		Date:	March 18, 2009		
Phone:	(803)	212-6308		Pages:	5 including cover		
Re:	Preliminary Response Modification						
x Ur ge	nt	☐ For Review	☐ Please Con	nment	☐ Please Reply	☐ Please Recycle	
-Comments:							
Please	call me	e if you have any qu	restions @ (803)	775-4032	2, ext. 100. Thank Y	ou - /	

Marion H. Newton

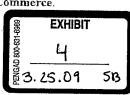
Preliminary Questions

A. Candidate Background

1. I have twenty five years of leadership experience at Jehovah Missionary Baptist Church. As pastor I am responsible for the business operation of the church which consists of over two thousand members. Child Development Center with eighty five students, thirty employees. Family Life Center with many programs. In all of the aforementioned I hold the responsibilities of ensuring fiscal budgets are met. I along with those I have employed, created policies and procedures that are within State and Federal guidelines to operate each of the Centers as well as the Church. Most recently I was inducted into the "Black of Hall of Fame" and awarded the "Centernial Award from the oldest Rotary Club in Sumter (The Sumter Rotary Club). In order to have been considered for each of these awards; the prerequisites hinged on the "the ability to connect with the community, provide leadership within the community and; contributions made to the community" these prestige award was based on Community, and Leadership abilities and I received both. This demonstrates the leadership I have within my community.

2. No

- 3. I contribute my success as pastor of Jehovah Missionary Baptist Church to the fact that I have learned how to work with people. I possess the qualities of patience, perseverance, motivation and compassion I credit myself with being a good listener and connect well with people and am always learning through this process. I believe that these qualities will assist me in being an effective member of the Santee Cooper Board of Directors.
- 4. I am currently serving as a member of the board of the
 - Sumter Family Health Center in Sumter; as a member of this board I have been Vice-Chair, and am currently the Chairman of the Finance Committee where many decisions were made on what purchases should be made on a continuous bases. The Center's primary goal is to provide bealth care services for the low income, under insured and underserved citizens. The center offers services from AIDS, Peds, Pharmacy, Primary Care and OB/GYN services. On this board we set policies and the CEO is responsible for the daily operations.
 - I am co-chairman of the Sumter/Columbia Empowerment Zone while serving on this board; we were able to secure funds to build three (3) Hope Centers in the Sumter community. The Hope Centers offer services and programs to the citizens who have low income to no income. It gives them opportunities to access and enjoy programs that will enhance their "quality of life".
 - > I have been the Chairman of the Sumter Community Vision since inception in 2001. I provide guidance and leadership for the Executive Director and the Board. This operation works with the City and the County to strategically prepare the Sumter Community for "its future" by reorganizing how we do business as a community. We are focused on how we Live, Learn, Work and Play.
 - I have served as a board member of the Greater Sumter Chamber of Commerce.



- Past Moderator for the Sumter Baptist Association of Churches representing 22 Baptist Churches.
- Served as the Chair person of the local Ministerial Alliance serving churches of all denominations.
- Worked with the Sumter Base Defense Committee to keep our bases in South Carolina safe.
- 5. I am able to give as much time as needed.
- 6. No that I know of.
- Larry Blanding County Counsel Campaign contribution of \$100.00; Barack Obama President Candidate contribution \$100.00
- 8. No
- 9. As a Board Member of Santee Cooper it would not be ethical for me or my family to have a business, financial or other relationship to benefit from any Santee Cooper business opportunity or contract. If I find out that there is such a relationship I will let it be known and excuse myself from the meeting.

B. Operation of Santee Cooper

- 1. Santee Cooper performs electric power and water.
- Santee Cooper's direct customers are thirty one large industrial customers, Central
 Electric Power Cooperative Inc., is an association of 15 electric distribution cooperative
 and Saluda River Electric Cooperative, Inc.

The authority also serves directly approximately 156,000 residential and small industrial retail customers in parts of Berkley, Georgetown and Horry Counties. Central is the largest customer.

- 3. Santee Cooper's most valuable assets in my opinion are employees and customers
- 4. Santee Cooper was created to produce, distribute and self electric power and to acquire, treat, transmit, distribute and sell water and electricity at wholesale to its customers. To my knowledge Santee Cooper is fulfilling its goals. Yes, Santee Cooper should continue to exist as a quasi-state entity.
- 5. Without prior approval from the General Assembly by act, the authority must not inquire into the feasibility of the sale, transfer, lease, disposal or conveyance of property, real, personal or mixed, of the authority that is used in the generation, transmission, or distribution of electricity unless the sale, transfer, lease disposition, or conveyance would not materially impair the authority's ability to meet generation, transmission, and distribution need of its ongoing operation.
- Based on net generation, Santee Cooper is the fourth largest public power utility in the nation among state, municipal and locally owned systems. Santee Cooper's electrical rates are the lowest in the state and in the southeast.

- 7. Revenue, the higher the rating the easier it is to borrow money.
- Santoe Cooper contributes up to 1 percent of its projected operation revenues, as such
 revenues would be determined on an accrual basis, from the combined electric and water
 systems. In 2007 the authority contributed approximately \$22, 997.000.
- 9. The dominant fuel sources for Santee Cooper are: Hydro, Oil, Coal, Nuclear, Natural Gas, and Landfill Methane Gas.
- 10. Santeo Cooper will be facing energy shortage if they cannot bring new base-load power online before 2013. Santeo Cooper will not be able to meet its 40 percent by- 2020 goal if they do not convince customers that conservation is a key piece to the problem. Another piece of the 40 by 2020 involve successful permitting and construction of at least one new nuclear reactor.
- C. Best Practices for Board of Directors
- 1. In the best interest of the Company
- 2. It would be a conflict of interest, and would I would ask to be excuse from the meeting.
- 3. Each member must possess abilities and experience that are generally found among directors of energy utilities serving this state and allow him to make valuable contributions to the conduct of the authority's business. These abilities include substantial business skills and experience but are not limited to;
 (1) general knowledge of the history, purpose and operation of the Public Service
 - Authority and the responsibilities of being a director of the authority.
 - (2) the ability to interpret legal and financial document and information so as to further the activities and affairs of the public service authority;
 - (3) with the assistance of counsel, the ability to understand and apply federal and state laws, rules, and regulation including, but not limited to chapter four (34) of title thirty (30) as they relate to the activities and affairs of the Public Service Authority and;
 - (4) with the assistance of counsel the ability to understand and apply judicial decisions as they relate to the activities and affairs of the Public Service Authority.
- As a Santee Cooper Board member I owe duties to the company. In case of conflicting. interest I would inform the Chairman.
- The board of directors set policies and the manager handle the day to day operation of the company.
- It is proper for the board of director to heed or follow the advice of general counsel as long as it is legal advice.
- The proper role of the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina should be in the best interest of the company.

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- 8. In order for a company to be successful its board of directors must have unity. If a board member acts on its own without the knowledge and approval of the board it should be brought to the attention of the chairman and should be dealt with by the board.
- 9. The experience will be a learning curve for me. The first goal for me is to learn as much as possible about each board member. The second goal is to learn as much as possible about the goals of the company. The third is to help execute the policies set by the board.
- 10. A director should base his decisions on the best interest of the company.

D. Freedom of Information Act

- The purpose of the Freedom of Information Act is to give the public and the press access
 to the workings of their government. I can ensure that Santee Cooper Board complies
 with the FOIA, by understanding what it is.
- All public meeting must give time, place, and purpose. All meetings must be open to the public.
- 3. To avoid violations of the FOIA one must follow the law.

SUMMARY OF BACKGROUND INFORMATION FOR PEGGY H. PINNELL CANDIDATE FOR BERKELEY SEAT, BOARD OF DIRECTORS SOUTH CAROLINA PUBLIC SERVICE AUTHORITY (SANTEE COOPER) COMMENCING MAY 19, 2007; EXPIRING MAY 19, 2014

PERSONAL INFORMATION:

Mrs. Pinnell is married and lives in Moncks Corner. She has three adult children.

EDUCATIONAL AND EMPLOYMENT BACKGROUND:

Mrs. Pinnell attended the University of Tennessee from September 1962 - December 1964, but left upon marriage. She then attended Baptist College (Charleston Southern University) and received a Bachelor of Science degree in 1970. She received a Masters in Education from the College of Charleston in 1976 and an Educational Specialist degree and Superintendent's Certification from the Citadel in 1980.

Mrs. Pinnell has been the President of Peggy H. Pinnell Insurance Agency, Inc., since 2001; she has been an independent contractor agent for State Farm since 1982. She is a licensed agent for the following products: Property & Casualty, Life & Health, Marine, Series 6, and Series 63. She worked for the Charleston County School District as a middle school assistant principal from 1980-82 and as an elementary and middle school teacher from 1970-80.

Mrs. Pinnell was sued, in her professional capacity, along with State Farm in 2006 concerning an underinsured motorist form. Her agency was dismissed from the lawsuit.

CREDIT AND SLED CHECKS:

No negative entries.

TRAFFIC TICKETS WITHIN THE PAST 3 YEARS:

2/20/2007 -- Speeding more than 10 mph but less than 25 mph 8/18/2005 -- Careless or negligent driving

PROFESSIONAL ORGANIZATIONS:

National Association of Insurance and Financial Advisors (NAIFA)

CIVIC. CHARITABLE, EDUCATION, SOCIAL, AND FRATERNAL ORGANIZATIONS:

Moncks Corner Rotary Club - (Past President)
Berkeley County Museum - (Past Board Chair)
Habitat for Humanity - (Board Member)
Vestry of Trinity Episcopal Church - (Junior Warden)



LETTERS OF RECOMMENDATION:

Cindy M. Dorsey, CLU, ChFC, State Farm Insurance Company; R. Michael Holcombe, Senior Vice President, Regional Executive for Farmers & Merchants Bank; Hal Fenters, Rector, Trinity Episcopal Church; Henry W. Brevard, Ed.D, Retired Assistant Superintendent, Berkley County School District; and Robert V. Tanner.

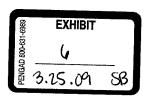
Preliminary Questions

A. Candidate Background

- 1. List and describe any professional experience or education you have in the following areas: accounting, finance, leadership, business operations, risk management, corporate governance, energy, engineering, or the sciences.
- 2. Are you currently a customer of Santee Cooper?
- 3. To what do you attribute your success in your career? What qualities do you possess that enabled you to be successful? How are those qualities going to make you an effective member of the Board of Directors at Santee Cooper?
- 4. Please describe any experience you have had on other boards. Based on those experiences, what is your impression of how a board should operate (in regards to interaction with the management, involvement with daily operations, contact with companies doing business with Santee Cooper, etc.)?
- 5. What is your estimate of the time required to serve as a member of the Board of Directors for Santee Cooper? Are you able to give that time to the position?
- 6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.
- 7. Have you made any political contributions in the past five years? If so, how much and to whom were the contributions made?
- 8. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or an electric cooperative?
- 9. As a director of Santee Cooper would it be ethical for you, your family, or businesses or charities with which you or they have a business, financial, or other relationship to benefit from any Santee Cooper business opportunity or contract? Why or why not?

B. Operations of Santee Cooper

- 1. What services does Santee Cooper perform, and where are those services performed?
- 2. Generally, who are Santee Cooper's customers? Who is Santee Cooper's largest customer?



- 3. What are Santee Cooper's most valuable assets?
- 4. Why was Santee Cooper created, and what are its goals? Do you believe Santee Cooper has fulfilled these goals? Should Santee Cooper continue to exist as a quasi-state entity?
- 5. Do you believe legislative approval is required before Santee Cooper may sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity if the sale or transfer would not materially impair the authority's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs? If the sale or lease would materially impair Santee Cooper's ability to meet generation, transmission, and distribution needs of its ongoing operation including an adequate reserve capacity and reasonable growth in needs, could Santee Cooper sell or lease, real or personal property that is used in the generation, transmission, or distribution of electricity without legislative approval?
- 6. How does Santee Cooper compare to government-owned power companies in terms of generation of electricity and sales of electricity?
- 7. What is Santee Cooper's current bond rating, and why is that important?
- 8. How much money does Santee Cooper contribute to South Carolina's budget per year?
- 9. What is the dominant fuel source for Santee Cooper? What other sources of fuel are utilized? Do you envision any changes in sources or mix of generation?
- 10. What are the major legal, financial, and personnel challenges facing Santee Cooper today?

C. Best Practices for Board of Directors

- 1. When the board and the management disagree, how do you believe the disagreements should be resolved?
- 2. If a company is doing business with Santee Cooper and you are personally acquainted with the company's management or familiar with their line of work, how would you handle the situation? Do you think this is a benefit or a conflict of interest? Would you participate in the negotiations between Santee Cooper and this company?
- 3. Describe the duty of loyalty and the duty of care you would owe to Santee Cooper.

- 4. To whom do you as a Santee Cooper board member owe duties? What would you do in the case of conflicting interests?
- 5. What are the differences between directors and managers? Specifically, what are the roles of each in the business operations of Santee Cooper?
- 6. Is it proper for the board of directors not to heed or follow the advice of general counsel? If so, in what instances is it proper?
- 7. What is the proper role for the board in regards to Santee Cooper's pursuit of economic development for the area and South Carolina?
- 8. How important is board unity? How would you handle a board member who acts on his own without the knowledge and approval of the board?
- 9. What would be your first three immediate goals to achieve as a member of the board?
- 10. What role should a director's political or ideological beliefs play in making a decision? Should a director base his decision solely on what is in the best interest of Santee Cooper?

D. Freedom of Information Act

- 1. What is the purpose of the Freedom of Information Act (FOIA)? How can you ensure that the Santee Cooper Board complies with the FOIA?
- 2. What types of interactions sufficiently constitute a "meeting" in order to fall within the terms of FOIA? Are e-mail communications and chance social meetings subject to FOIA?
- 3. Are there any practices and/or safeguards that could be put in place in order to avoid violations of FOIA?

A. Candidate Background

- 1. My experience and/or education in the requested areas are as follows: Accounting, Finance, Business Operations, Risk Management:
 - I have taken several Statistics courses in both Undergraduate and Graduate programs while pursuing my Master's Degree.
 - As part of my Superintendent's certification, courses in School Finance were required.
 - In my current business, I develop an annual business plan that includes an Operations budget which involves revenue streams, Profitability, Return on Investment, Payroll, and Marketing/Advertising expenses. I also have fiduciary responsibilities to my customers and State Farm Insurance Companies.
 - As a licensed Registered Representative for State Farm VP Management Corp, I sell
 and service financial products for my customers. I must meet and comply with
 Continuing Education requirements annually. In addition, I actively participate in other
 educational experiences specific to Business development, Insurance, Risk
 Management, and Financial Services which include investments and retirement
 planning.

Leadership:

- I have been fortunate to serve in many leadership capacities and have outlined in question #4 my various board memberships.
- I lead a very successful team as my Agency was ranked in 2007 among the top 4% of State Farm Agencies in the United States and Canada.
- 2. Yes, I am a customer of Santee Cooper at my residence 1426 Dennis Blvd. Moncks Corner, SC. and Santee Cooper generated power from Berkeley Electric Co-op at my business.
- 3. I attribute my success to my integrity, drive and persistence as well as my compassion for others and my community. I constantly look for ways to improve both personally and professionally and seek out relationships with others who are like-minded. I adhere to the Golden Rule meaning I play well with others and I don't run with scissors. I also possess the ability to extract information from material, both oral and written, a willingness to seek clarification, respectfully debate issues, and have an understanding of the need for balance in decision making. I believe these are essential qualities to be an effective member of the Board of Directors at Santee Cooper.
- 4. I have served on several boards including Chairman-Berkeley County Museum & board member; Wachovia Bank Advisory Board; Moncks Corner Rotary Club Past President and board member; Callen-Lacey Board of Director; past Jr. Warden and Vestry member, Trinity Episcopal Church of Pinopolis; presently serve on the Berkeley County Habitat for Humanity Board. Each of these boards are designed for various functions ranging from fund raising, policy making, day to day management of the Church as it involved Buildings and Grounds, welfare of the community and outreach, as well as establishing procedures to align with International governing body (Rotary). In my experience on these boards, I feel clear and continuous

communication at all levels is vital to effective execution of board responsibilities. Specific to Santee Cooper Board membership, while not involved in the day to day operations or contact with Companies that do business with Santee Cooper, I believe our obligation is to make policy which is in the best interest of all parties; Santee Cooper, its customers, its bondholders, and the citizens of South Carolina.

- 5. I would estimate the equivalent of at least three to four days a month which would include the monthly meeting and the amount of time I believe would be required to read and analyze reports. Based on this estimation, I have the time necessary to devote to this position on a regular basis.
- 6. In my conversations with Santee Cooper employees and the Executive Director of Habitat for Humanity, it appears that Santee Cooper encourages its employees to volunteer for various charitable (501c3) organizations including Habitat. I presently serve on the Berkeley County Board for Habitat.
- 7. My political contributions have been limited. In the last five years, I have contributed \$1000.00 to Governor Sanford's campaign and \$300.00 to the Republican Party.
- 8. No relationship exists other than that of an ordinary consumer.
- 9. Since a director is not technically a public official, an arms length transaction with full disclosure would not be unethical as long there was compliance with the conflict of interest standards and the majority of other directors approved. I would want to seek the advice of counsel should such an event be on the horizon.
- B. Operations of Santee Cooper
- 1. Services performed by Santee Cooper include:
 - a. generation, transmission and distribution of electricity
 - b. testing, treatment, and distribution of water through the S. C. Regional Water System to 5 Lowcountry Water Systems
 - c. promotion of economic development through its own internal efforts and in conjuction with the electric cooperatives and the South Carolina Department of Commerce
 - d. development of Santee, Cooper, and Congaree Rivers for navigation,
 - e. reforesting watershed of the State's rivers,
 - f. promoting recreational uses of Lakes Marion, Moultrie and surrounding areas,
 - g. providing flood control and water management,
 - h. environmental protection in the form of projects with mosquito control and oil recovery.

These services are performed primarily in Berkeley, Horry, Georgetown with other operations in Beaufort, Anderson, Lee, and Richland County.

- 2. Santee Cooper's customers are:
 - a. retail customers in Berkeley, Georgetown, and Horry Counties,
 - b. 20 electric cooperatives serving customers in 46 counties, ***Santee Cooper's largest

customer.

- c. 32 industrial facilities,
- d. cities of Bamberg and Georgetown, and
- e. Charleston Air Force Base.
- 3. Santee Cooper's most valuable asset is its people.
- 4. The South Carolina Public Service Authority was created to construct and operate the Santee Cooper Hydroelectric and Navigation Project. The Authority was to be for the of all the people of the state for the improvement of their health, welfare, and material prosperity. I believe that Santee Cooper has been extremely successful in meeting the original goals and strives to continually refine their operation to expand upon the early foresight that originally created the Authority. I am not aware of any compelling reason for the organization to change its status.
- 5. Only that property used in the generation, transmission or distribution which has been declared surplus may be may be sold or leased without legislative approval. No real or personal property whose sale or lease would materially impair Santee Cooper's ability to meet generation, transmission or distribution or its ability to maintain an adequate reserve capacity with reasonable growth in needs may be accomplished without legislative approval.
- 6. Based on net generation, Santee Cooper is the fourth largest public power utility in the nation among state, municipal and locally owned systems.
- 7. Three rating agencies have assigned AA (Fitch), Aa2 (Moody's) and AA- (Standard & Poor's) to the Revenue Bonds. These ratings directly affect the ability to continue to its operations with more bonds, and impacts the ability to find form partnerships.
- 8. The authority pays the State up to 1% of its projected operating revenues from the combined electric and water systems. The year 2007 saw a distribution to the State of South Carolina of 14,993,000.
- 9. The dominant fuel source is coal. Other fuel sources are Hydro, oil, nuclear, natural gas, and landfill methane gas. In order to reach the goal of generating 40% of electricity from non-greenhouse emitting resources, the fuel mix will change.
- 10. Promoting conservation, providing adequate energy at a reasonable rate, challenges in nuclear permitting, and being environmentally friendly all propose challenges.
- C. Best Practices for Board of Directors

- 1. When the board and management disagree and all reasonable Sources have been encouraged to provide information, then the board must carry out its' responsibility to formulate policy.
- 2. I would simply recuse myself as the opportunity for a real or perceived conflict is too great.
- 3. Each board member has a duty to maintain the highest ethical standards and to preserve the standing that Santee Cooper has achieved by virtue of its long commitment to the people of South Carolina. The duty of loyalty and care require a board member to attend meetings fully prepared to discuss reports or other findings which may impact their decisions, to make the best decision of which they are capable, and to remove themselves when they can no longer perform those duties.
- 4. A duty is owed to Santee Cooper, to the people of South Carolina, to the Bondholders and to those yet unborn who will be affected by actions of the board in years to come. When the interests of one group are obviously not being considered, then the graceful art of compromise comes into play so that a balanced decision can be reached.
- 5. Directors formulate policy and managers implement that policy. Beyond formulation and review of policy, directors have no role in daily operations.
- 6. When general counsel is advising on the legality of certain actions, the board would be very unwise to disregard that advice. If counsel if giving a list of options which are all within the scope of authority for the board, then it would be proper for the board to choose to disagree with counsels' choice of those options.
- 7. The role of the board is the assessment of those projects which Santee Cooper may present as a result of their research and those of their economic development partners. The board should avoid seeking out projects or recommending projects which may be of benefit to family or friends.
- 8. Board Unity is important. I believe that when sufficient facts are known and each feels that their input has been considered, a course of action satisfactory to the majority can be reached. If I believed that a board member was acting inappropriately as described in the question, I would discuss it with the Chairman so that an opportunity would exist for that member to respond and then appropriate action be taken if need be.
- 9. My first goal is to learn more about Santee Cooper and its operations and facilities. As you can tell responses to these questions have been cobbled from numerous reports and demonstrate the need for much more extensive attention than I have been able to give them. Beyond that, my goal is to give my best effort to being a responsible board member. I do not have any further agenda nor do I think I have the knowledge (certainly not at this point) to set other goals.
- 10. While it is no doubt impossible to divorce one's thinking from strongly held beliefs, the presence of those beliefs needs to be acknowledged openly and when they narrowly impact

one issue, the person may simply need to excuse themselves from discussion and voting. If it becomes apparent that those beliefs become a factor in many issues, that member should probably remove himself from that board. The board cannot become a forum for perpetuating doctrines or beliefs when they are in conflict with the best interest of the many. If those beliefs are core values such as the need to operate with integrity, they should be shared by all. When the interests of Santee Cooper conflicts with the needs of other citizens of South Carolina, the interests of Santee Cooper are not the only consideration and the need for balance exists.

D. Freedom of Information Act

- 1. The FOIA exists to provide the public with a process to have access to records of decisions and performance of a public body in a timely and cost effective manner. Any requests for such information should be forwarded immediately to the proper division having the information being requested.
- 2. A meeting is a simple majority of the constituent membership of a public body whether in person or electronically to discuss or act upon a matter over which that body has supervision, control, jurisdiction or advisory power. A chance social encounter which constituted a simple majority of the body would be subject to the FOIA if discussion or action occurred (see above).
- 3. It is important that notices of meetings be given in writing at the beginning of the calendar year and that changes or special meetings be publicly posted. Minutes of the meetings must be kept and the 15 day rule observed. Attention to the disclosures required by the Act must be a priority.

SUMMARY OF BACKGROUND INFORMATION FOR BARRY D. WYNN RE-APPOINTMENT TO FOURTH CONGRESSIONAL DISTRICT SEAT SOUTH CAROLINA PUBLIC SERVICE AUTHORITY (SANTEE COOPER), COMMENCING MAY 19, 2007, EXPIRING MAY 19, 2014

PERSONAL INFORMATION:

Mr. Wynn lives in Spartanburg. He is married and has three children.

EDUCATIONAL AND EMPLOYMENT BACKGROUND AND EXPERIENCE:

He received a B.S. degree from the Citadel in 1967. He completed courses in Securities Regulation at the NY Institute of Finance in 1969. He was honorably discharged from the SC Army National Guard after serving from 1967 to 1973. Since 1989, he has been the president of Colonial Trust Co. and he has been the president of Colonial Asset Management Inc. since 1997. He was an account executive with the Robinson-Humphrey Co. from 1968-1970 and 1980-91, Frost-Johnson, Inc., from 1975-80, and Hornblower-Weeks, Inc., from 1970-75. He has served on the National Advisory Council on Commodity Distribution and the Advisory Council to the Pension Benefits Guarantee Corporation.

CREDIT AND SLED CHECKS:

No concerns noted.

TRAFFIC TICKETS WITHIN THE PAST 3 YEARS:

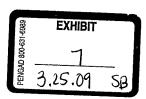
No traffic tickets reported.

CIVIC, CHARITABLE, EDUCATION, SOCIAL, AND FRATERNAL ORGANIZATIONS

First Presbyterian Church, Elder Spartanburg Technical College Foundation, Board Member Palmetto Project, Board Member SC Athletic Hall of Fame, Board Member Mary Black Hospital Foundation, Board Member Spartanburg County Foundation, Investment Advisor

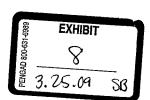
LETTERS OF RECOMMENDATION:

Louis W. Blanton, Senior Vice President, First National; L. Terrell Sovey; James F. Edwards, Jr., Esq.; John P. Barber, Executive Vice President and CFO, White Oak Management, Inc.; and Jerry L. Calvert, President and CEO, First National (banker).



Preliminary Questions

- 1. In your screening in 2006, you were asked what were your first three immediate goals to achieve as a member of the Board. You stated: "First, I would learn more about the industry and Santee Cooper. Next, I would study and become familiar with the financial structure, and finally, I would do my part to create a collegial, business like atmosphere for the board." Did you accomplish those goals?
- 2. How has your service on the Board impacted Santee Cooper?
- 3. On which subcommittees did you serve?
- 4. What are the major challenges facing Santee Cooper today?
- 5. Describe the duty of loyalty and the duty of care you owe to Santee Cooper.
- 6. Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.
- 7. Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or any electric cooperative?
- 8. What are your goals for your continued service on the Board?



Santee Cooper Board Re-appointment Preliminary Questions and Answers

1. Question...In your screening in 2006, you were asked "What were your first three immediate goals to achieve as a member of the Board?" You stated: "First, I would learn more about the industry and Santee Cooper. Next, I would study and become familiar with the financial structure, and finally, I would do my part to create a collegial, business like atmosphere for the board." Did you accomplish those goals?

Answer...The last two years at Santee Cooper has been a period of challenges from many directions. The company has been forced to deal with a global credit crisis, soaring fuel costs, and an ever changing regulatory environment. On the positive side, this has been an ideal time to move quickly up the learning curve for a new director as the leadership has been forced to deal decisively with so many important issues. I am currently serving as Chairman of the Finance-Audit Committee and have been involved in all major financial matters including the internal and external audit. The atmosphere on the board has been collegial and business like and the Chairman, Mr. O. L. Thompson deserves much of the credit.

2. Question...How has your service on the Board impacted Santee Cooper?

Answer... I feel my most important contribution comes from a background in the capital markets and investment banking. The volatility of the credit markets over the last year has created a condition where prompt and decisive actions were necessary to capitalize on opportunities when they were available and working with a very capable team of financial officers at Santee Cooper and outside advisors, we were successful in navigating through the financial chaos.

3. Question... On which subcommittees did you serve?

Answer...I am currently serving as Chairman on the Finance-Audit Committee, and a member of the Human Resources and Legal Affairs Committees.

4. Question...What are the major challenges facing Santee Cooper today?

Answer...I would list three major challenges; however, new challenges related to current economic conditions may become the most threatening. The first challenge is to maintain and strengthen the credit worthiness of Santee Cooper. The "flight to quality" in the credit markets is likely to be a long term response to the current crises and sub-standard issuers of debt may not be able to finance their operations effectively. Secondly, regulatory and environmental issues have not been clear and the future has even less clarity. This challenge is made more serious by the fact that Santee Cooper must have a generation plan that projects conditions over the next twenty years. The third challenge relates to the economic health of our state, as well as to Santee Cooper. One of the original goals and commitments of the company was to benefit the people of the state by

"improvements of their health and welfare and material prosperity." Economic development in South Carolina would be more difficult if Santee Cooper was not able to continue its record of providing a reliable and low cost source of power to its residential and corporate customers. Many manufacturers and businesses in our state are threatened by rising costs and shrinking profits and significant increases in their energy bills may be the final straw that forces them to close, re-locate, or cut back their operation.

5. Question...Describe the loyalty and the duty of care you owe to Santee Cooper.

Answer...My primary duty to Santee Cooper relates to the loyalty I have for out state. The success of Santee Cooper is inextricably tied to the success of South Carolina. If Santee Cooper can continue to provide a reliable, low-cost source of power to the two million customers it serves directly or indirectly, it will serve to lift the quality of life for the people of our state. Also, I am aware of the fiduciary duties and responsibilities I assumed when I accepted this appointment.

6. Question...Do you have a relationship with any of the charities that Santee Cooper has supported in the last five years? If so, please provide the name of the charity and describe the relationship.

Answer....No

7. Question...Do you or any of your immediate family members (as defined in S.C. Code Ann. § 8-13-100) have a business, financial, or other relationship with Progress Energy, Duke Power, SCE&G, or any electric cooperative?

Answer...No

8. Question...What are your goals for your continued service on the Board?

Answer...

- 1. Play a roll in helping Santee Cooper maintain a high standard of credit worthiness.
- 2. Play a part in maintaining a balanced, business like atmosphere for decision-making by the Board.
- 3. Work with the Board and executive staff to maintain focus on our mission, and be prepared to adapt to the many challenges we are likely to face.